

Valuation in Bankruptcy

BY GREGORY R. MARSH

ON FEB. 27, 2008, the Financial Accounting Standards Board (FASB) issued proposed FASB Staff Position 90-7, an Amendment of AICPA Statement of Position 90-7. The proposed amendment would remove the requirement in AICPA Statement of Position 90-7, Financial Reporting by Entities in Reorganization Under the Bankruptcy Code (SOP 90-7), that an entity applying fresh-start reporting must early adopt authoritative accounting standards that will be applicable to the emerging entity's financial statements within 12 months following emergence.

SOP 90-7 was issued in 1990 to provide guidance on financial reporting for entities that file petitions with the bankruptcy court and expect to reorganize as a going concern under Chapter 11 of Title 11 of the U.S. Code. It has remained the primary guidance for financial reporting by entities in reorganization since that time.

Under SOP 90-7, entities meeting certain criteria are required to adopt Fresh-Start Accounting (FSA), under the assertion that the emerging company is a new and different successor entity, and since historical costs and accounts of the predecessor company are no longer representative of contracts that have been renegotiated, all assets (and now liabilities) should therefore be reported at their current fair value. Paragraph 38 of SOP 90-7 requires, in part, that the reorganization value of the emerging entity be allocated to the entity's assets in conformity with the procedures specified by FASB Statement No. 141, Business Combinations (FAS 141).

In recent years, the FASB has moved from encouraging early adoption to prohibiting early adoption of its new pronouncements. This is true of two new standards scheduled to take effect this year that will require significant changes in the way asset and liability values are determined and reported following an acquisition. One of them is a comprehensive revision of FAS 141, which will require major changes in the way the fair value of acquired assets is reported beginning Dec. 15 of this year.

FASB Statement No. 141

FASB Statement No. 141 (revised 2007) Business Combinations, (FAS 141R), nullifies or replaces five other existing FASB pronouncements, and makes significant amendments to 80 others. One of those affected is SOP 90-7, in which two key paragraphs were modified to read as follows (additions underlined; deletions italicized):

- Paragraph .38:
Entities that adopt fresh-start reporting

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New fair value standard set to change the corporate reorganization game.

in conformity with paragraph .36 should apply the following principles:

- The reorganization value of the entity should be assigned to the entity's assets and liabilities in conformity with the procedures specified by FASB Statement No. 141 (revised 2007), Business Combinations. If any portion of the reorganization value cannot be attributed to specific tangible or identified intangible assets of the emerging entity, such amounts should be reported as goodwill in accordance with paragraph 6 of FASB Statement No. 142, Goodwill and Other Intangible Assets.

- Each liability existing at the plan confirmation date, other than deferred taxes, should be stated at present values of amounts to be paid determined at appropriate current interest rates.

2. Paragraph .64:

A general restructuring of liabilities involves negotiation between the parties in interest. The negotiation and distribution under the confirmed plan constitutes an exchange of resources and obligations. By analogy, the guidance provided by APB Opinion 16 FASB Statement 141(R) for recording liabilities assumed in a business combination accounted for as a purchase should be applied in reporting liabilities by an entity emerging from Chapter 11.

These seemingly minor changes to SOP 90-7 create a link to existing and new FASB fair value accounting standards

that will become effective on Dec. 15 of this year. The effect is not minor, however, and it will change how reorganization value and intangible asset values of distressed companies are determined and reported.

This is particularly relevant in a bankruptcy setting, because the values reported in accordance with SOP 90-7 are the very same ones that appear in the disclosure statement, plan of reorganization, and are submitted as evidence to support or defend against various motions that ultimately determine claimholder recoveries.

Bankruptcy and the 2005 Act

To the extent that the values determined under generally accepted accounting principles (GAAP) will continue to be used and accepted by bankruptcy courts and creditors in negotiating asset values in relation to adequate protection, fraudulent transfers, avoidable preferences, equitable subordination and confirmation of a plan, a claimholder's command of the new valuation requirements and acceptable methodologies will be a critical determinant of a successful recovery. This is even more important since the passage of the Bankruptcy Abuse Prevention and Consumer Protection Act of 2005, which limits a debtor's ability to obtain extensions of the exclusive period to file and solicit acceptance of its own plan of reorganization.

The changes introduced by the 2005 revisions in bankruptcy law have often been described as "sweeping," and while that may be true for consumers and their creditors, the effect on businesses filing for Chapter 11 protection has been less apparent.

The 2005 Act modified the time periods used to define preferences and reorganizations, and further reduced the time allowed for lease rejection and tax payments. The obvious practical result of these provisions is that more pre-petition planning is now required in order to comply with the new law. The broader effect of the 2005 Act's additional creditor protections seem to have had the most influence outside the bankruptcy arena, in that corporate bankruptcy filings declined precipitously in 2006 to the lowest number seen in over 20 years.

Powerful Tool for Claimholders

The greatest impact on claimholders will result from the new time restrictions on the debtor's exclusive right to file and solicit acceptance of a plan. The previous law imposed no limit for extensions of the exclusive right beyond the initial 120 days. While any claimholder is free to vote against a reorganization plan, the new 18 month exclusivity period will present more opportunities for claimholders to propose their own plan and more effectively promote a particular reorganization value. Combined with the proper application of the new fair value accounting rules, this can become claimholders' most powerful negotiation tool, as it directly changes the bargaining range within which reorganization value is determined.

While any person who holds any of the debtor's claims is entitled to submit a reorganization plan, the success of such a strategy is in part dependent on the claimholder's credibility with the judge, who must approve the plan before it can be put to a vote.¹

As claimholders are presented with this option more frequently, the range of proposed reorganization values is likely to increase, and with it the unpredictability of payouts and recoveries. A total of five plans were filed in Revco's 1991 Chapter 11 bankruptcy, and two of those included proposed acquisitions submitted by competitors Rite-Aid and Eckerd.

Although analysts had valued Revco at between \$800 million and \$900 million, Rite-Aid's plan amounted to a proposed buyout for \$730 million in cash and stock. In the surprising conclusion of a four year battle, a creditor group gained acceptance of its own plan to keep Revco independent, which included an unexpected cash investment to fund higher payouts to secured creditors, and gave the stockholders nothing.

As they are presented, the FASB pronouncements and bankruptcy laws appear to be determinative of the value of creditor and shareholder claims. In practice however, minimum legal standards such as the

absolute priority rule and cramdown provisions are routinely violated by agreement in favor of an expedient confirmation, the continued services of owner/managers, or other settlements negotiated in an effort to preserve the remaining value of assets.

While an estimate of reorganization value must be presented to creditors and the court during various stages of the bankruptcy process, this value may be revised multiple times in response to one or more claimholder's opinion or knowledge that certain assets have been undervalued or perhaps have gone unrecognized.²

Similarly, the true realizable value of the debtor's assets often turns out to be quite different than the negotiated reorganization value used to determine payouts in bankruptcy situations or out of court restructurings. This is because various parties are motivated to promote vastly different asset and reorganization values in an effort to realize a higher payout to their class.

Senior claimholders benefit from a lower reorganization value because they then receive a greater portion of the consideration available for distribution, especially when it includes stock or warrants. Unsecured creditors are last in line to be paid, and therefore prefer a higher reorganization value to avoid getting squeezed out by the priority claims.

A well publicized example of this phenomenon is the confirmation, on March 9, 1993, of the reorganization plan of National Gypsum over opposition by the junior bondholders committee, which alleged that Gypsum management had intentionally manipulated financial data and operating projections to lower the valuation. Gypsum's reorganization value implied that the common stock was worth \$12 per share, and one year later it was trading at \$40.

New Rules Change the Outcome

Intended to benefit the users of financial statements generally, the increased rigor of the valuation methodology mandated by the recent FASB pronouncements can be expected, through their application to fresh start accounting rules, to increase the importance of actively participating in the valuation process in a bankruptcy or out of court restructuring.

To understand why this is so, it is helpful to understand some of the major provisions of FAS 141R and FAS 157, and how they might interact with SOP 90-7 in a reorganization setting.

FAS 141R turns one of the oldest generally accepted accounting principles on its head. The conservatism principle essentially mandates that estimates of asset value should be the lower of two traditional reference points, cost or market value. For acquired companies (and now companies emerging from Chapter 11), however, FAS 141R will require asset and liability values to consist of estimates that reflect the fair value standard as defined by FASB Statement No. 157, Fair Value Measurement (FAS 157). The two statements are coordinated: FAS 141R specifies what assets and liabilities must be identified and valued in an acquisition scenario, and then directs us to FAS 157 for guidance on how those value estimates should be made.

The result is that asset values will be reported at fair value, even if the sum

of the parts is different than the cost paid by the acquirer. FAS 141R requires immediate recognition of this difference in the form of a gain or loss reported on the new or emerging entity's opening income statement. Some of the other significant changes introduced by FAS 141R are:

- Transaction costs must be expensed, and not capitalized as part of the purchase price.
- Contingent consideration (e.g., earnout payments) must be estimated and booked on the balance sheet as an assumed liability, which will increase the amount of goodwill.
- The value of potential impairments of assets and contingent liabilities must be quantified and recognized.
- Future restructuring costs will no longer be recognized as an accrued liability, and instead must be expensed in the period they are incurred.

Arriving at these estimates will be challenging for any acquirer, and to the extent they will determine reorganization value, obtaining agreement among claimholders will be particularly difficult.

For example, to predict the amount for which a lawsuit against the company will be settled, FASB's Concepts Statement 7 points to the use of a probability matrix as an acceptable methodology, but it does not specify how the probabilities of total victory, partial settlement, or total loss are to be determined. In contrast, the known restructuring costs to be incurred as part of a reorganization will not be reported on the balance sheet, although they will surely enter into the reorganization value analysis as a predictable and quantifiable reduction in cash flow.

The effect of any inaccuracies in the estimates made under FAS 141R will extend to future years because periodic fair value adjustments to the assets and liabilities must be reported on the income statement as gains, losses, expenses and income.

The New Fair Value Standard

Already effective for fiscal years beginning after Dec. 15, 2007, for financial assets and liabilities, the effective date of FAS 157 for nonfinancial assets and liabilities is deferred to fiscal years and interim periods beginning after Dec. 15, 2008.

One of the major themes of FAS 157 is that fair value is an exit price for which an asset could theoretically be sold to a market participant who would employ it at the highest and best use. What the acquirer actually paid for the asset or how it will actually be used is, with limited exceptions, ignored under FAS 157.

An extreme, yet fairly common, example is a brand or trade name that an acquirer intends to retire permanently and replace with its own. Under the old accounting rules, the buyer would write the value down to zero, but since such an asset qualifies as identifiable under FAS 141R, it must be recognized and booked on the balance sheet at a value that reflects what a competitor would pay for it in accordance with FAS 157.

FAS 157 requires the reported values of both assets and liabilities to reflect realizable market prices, whether or

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